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Missouri County Record

Winter 2019



Andrew County Courthouse Savannah, Missouri

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On the cover

Andrew County

Dennis Weiser

Missouri Courthouses: Building Memories on the Square

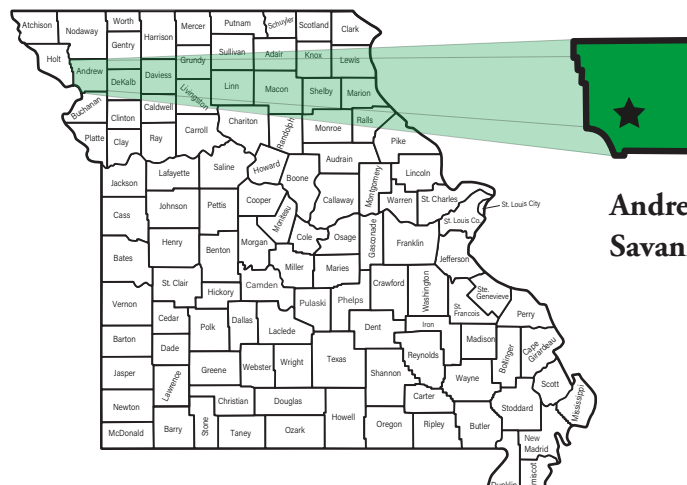
During the last 165 years, Andrew County has built three courthouses.

The first was constructed in 1841. It lacked proper accommodations and the county officials abandoned it after only three years. The second, 1845-98, was a spacious, two-story, brick building surmounted by a tall cupola. The structure was torn down after 50 years of use to make way for the current courthouse.

The present courthouse was completed in 1899. The building was constructed

of pressed brick. The building is accented with stone at the base, entrance archways and window openings.

The building's tow clock, manufactured by the Seth Thomas Company, can be seen throughout the square from its place on the tower 50 feet above the roof line. A heroic statue of Liberty continues to adorn the tip of the tower structure, but the four full-size statues of Justice that once stood atop the four corner towers have been removed.



**Andrew County
Savannah**



The Missouri County Record Vol. 25, No. 4

A Publication of The Missouri Association of Counties

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Photo courtesy of the Office of Missouri Governor

Gov. Mike Parson speaks with MoDOT officials during a tour of a bridge in Camden County. Parson made it a priority last year to address Missouri's crumbling transportation system by signing a \$351 million bridge bonding package into law. Gov. Parson also approved \$50 million for a cost-share program in the FY2020 budget for counties and cities. Adequate funding for Missouri's vast transportation network continues to be a top priority for the members of MAC.

Legislative priorities set for the 2020 session

During the annual conference in November, MAC members adopted six resolutions that will be the focus for the association during the 2020 legislative session. Those include:

Support fully funding state mandates on county government

MAC respectfully requests that the Missouri General Assembly and the governor include in the state's Fiscal Year 2021 budget: (1) an increase in the appropriation for prisoner per diem reimbursement authorized under Sec. 221.105, RSMo.; (2) an appropriation to fully fund state assessment maintenance reimbursements; (3) an appropriation to fully fund any new obligations placed on the election officials of this state, including state payment of a proportional share of primary and general election costs; (4) an appropriation to fully fund the reimbursement for the detention and care of neglected and/or delinquent juveniles, as well as the salaries of juvenile court personnel in single-county circuits; (5) an appropriation that would relieve

counties of the cost of providing office space and certain utility expenses for the various state public defenders' offices; (6) an appropriation that would relieve counties from salary and retirement contribution increases for county prosecuting attorneys; and (7) request that the General Assembly continue to refrain from implementing the requirements of SB 711 relating to property tax enacted in 2008 until full state funding for the same is authorized.

Additionally, recognizing the difficult budgetary constraints that the state of Missouri may experience and the dim prospects for additional state appropriations for these programs and, as a partner with the state in the delivery of these services, MAC requests the governor and the Missouri General Assembly hold county governments harmless from any further state budget cuts in these areas.

Support a transportation funding package that addresses the state's dire infrastructure needs

Missouri's agricultural industry, a strong economic factor

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for the state, heavily relies on the state's roads and bridges to transport livestock and crops. However, there is no new state funding beside the current system. Missouri has the seventh largest system in the nation and ranks 47th in funding. Missouri currently has the ninth highest number of obsolete bridges in the nation. MAC respectfully requests the General Assembly support a new package that will address Missouri's dire infrastructure needs without the conveyance of any state-owned lettered highway or route to county government.

Oppose pre-emption of local authority

Missouri's county officials have expressed their opposition to the erosion of local authority, allowing counties greater flexibility to deal with local issues and problems. County officials believe in protecting the citizens they represent from large scale developments that infringe on their lives, and oppose the weakening or repeal of Section 229.100 RSMo., which requires county commission approval of utility easements through, across, or under public roads or highways. MAC respectfully opposes the pre-emption of local authority, but does support the repeal of Missouri's prevailing-wage law.

Oppose legislation that erodes the local tax base and calls on the General Assembly to address Missouri's antiquated tax structure

In response to annual increases for the cost of county services, MAC will be calling upon the General Assembly to limit legislation that would have a negative budgetary effect on local governments without guaranteed replacement revenue. Additionally, MAC will request the General Assembly to address Missouri's antiquated tax code, especially as

it relates to sales tax and the *South Dakota v. Wayfair* ruling, so that both state and local governments are well-positioned in the future to meet the increasing service needs of their citizens. Local governments are losing billions of dollars because of the lack of enforcement for "use" tax collections, which puts local businesses at a competitive disadvantage. MAC also supports changes in legislation that standardizes the local assessment of wind in power generation and transmission regardless of ownership, as well as supporting legislative changes that ensures local assessment of solar and coal in power generation and transmission with all tax related revenues to be taxed and distributed at the local level.

Support the full repeal of prevailing wage

Missouri county officials are charged with ensuring taxpayer money is being used wisely when bidding for public work projects. However, Missouri's current prevailing-wage law, despite being reworked in 2018, still can be a burden on the budgets of local governments. With the costs

of construction projects fluctuating from year to year, MAC supports a full repeal of Missouri's prevailing wage in an effort to lessen the burden on what local governments spend on public work projects, as well as make the bidding process for those projects more competitive.

Support the expansion of financial statement publishing options for counties

Missouri counties are required by law to prepare and publish their annual financial statement in some newspaper defined by law or in 10 places within the county. Over the years, many Missouri communities have lost their local newspapers or readership has declined, meaning that citizens may not be able to see or locate the financial statements of their counties. By expanding the posting options to include a designated county website or news website, more county citizens will have access to county financial data. Therefore, MAC fully supports the expansion of publishing options for counties of the second, third or fourth classification to publish their financial statements.



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Lincoln County Sheriff John Cottle, second from left, accepts the 2019 MAC County Achievement Award from MAC President Clint Tracy during the MAC Annual Conference in November at the Margaritaville Lake Resort in Osage Beach. Lincoln County received the award for its innovative program, "Workforce Re-entry Program: Building Futures."

Lincoln, Cole receive County Achievement Award

Lincoln County and Cole County were presented the 2019 MAC County Achievement Awards during the association's 48th Annual Conference & Expo in November for their following county programs.

Lincoln County – Workforce Re-entry Program: Building Futures

Lincoln County Sheriff John Cottle started the Lincoln County Inmate Workforce Development Re-entry Program to help better the lives of incarcerated inmates. By learning much needed job skills, inmates would have a better chance of gaining meaningful employment upon their release.

The program helps to improve work skills, while developing professional and personal skills. Local partnerships also help with personal and professional skills, such as resume writing

and budgeting skills.

Funds came from the county for Chromebooks, while the program utilized existing programs – Skillup and the Workforce Investment Opportunity Act – that were already being funded by the state.

The training facility opened in late November and was built by inmates and staff without the use of any taxpayer dollars. Half of the training facility is secured and will be used for training inmates, while the other half of the building is open for anyone in the community to receiving training at no cost.

Since the program's inception, Lincoln County has seen its recidivism rate reduced. Job placement is high among

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offenders upon release, and the jobs are good paying jobs with benefits.

Cole County – Improving Community Health Through Innovative Partnerships

When Cole County acquired a larger Health Department facility, partnerships were initiated with local service organizations to provide complementary services to improve the community's health.

As evidenced by the two most recent Community Health Needs Assessment Surveys conducted in Central Missouri, access to care and health related resources is an issue in Cole County. When the Cole County Health Department (CCHD) moved, it realized an opportunity to provide more services for the community. In addition, discussions with local service organizations developed into unique partnerships that could offer more services for underserved clients.

The Jefferson City Cosmopolitan Club (Cosmo Club), whose focus is diabetes, inquired about a collaborative project to provide services for individuals impacted by the disease. The Jefferson City Host Lions Club (Lions Club), whose focus is vision, also became interested in a partnership. The Capital Shrine Club was next to contact CCHD about an opportunity to provide further services.

Discussions with the Cosmo Club about potential projects that would align with their vision and mission while benefitting the community led to the Cosmo Club funding a kitchen remodel project. The new kitchen offers ample work space, state-of-the-art appliances, training tables and chairs, audio visual capabilities, and serves as a training center. Individuals who are pre-diabetic, recently diagnosed with diabetes, or have chronic diabetics are given the opportunity to have hands-on instructional cooking classes. Nutritionists or dieticians will counsel

individuals about the types of foods they should eat, the portion sizes and how to prepare those foods while interacting in the kitchen environment.

The second partnership is with the Lions Club, an organization provides free vision screenings and referrals for children in the community. Vision issues and sometimes serious health issues are detected in the screenings that children do not always receive elsewhere. After discussion with CCHD, it was decided that the Lions Club would provide complimentary vision screenings at CCHD for clients. The Lions Club also provides eye exams and glasses to community members that cannot afford the services themselves. Because this partnership has been so successful, the director of the CCHD spoke at a Lions Club District Convention about the partnership in hopes that other Lions Clubs will reach out to their respective county health departments

to partner and provide services.

The third partnership allows CCHD to reach members of the community is with the Capital Shrine Club. They provide screenings for children to be referred to the Shriners Hospital in St. Louis. This hospital provides care for children in the specialty areas of orthopedics, burn care, spinal cord injury, and cleft lip and palate, regardless of a family's ability to pay.

These partnerships have had a positive impact on the health and well-being of the residents of Cole County and were a great way for Cole County to satisfy its community's needs with minimal costs.



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Members of Cole County receive their 2019 MAC County Achievement Award from MAC President Clint Tracy during the MAC Annual Conference in November at the Margaritaville Lake Resort in Osage Beach. Cole County received the award for its innovative program, “Improving Community Health Through Innovative Partnerships.”

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Members of MAC listen to Rep. J. Eggleston, R-Maysville, speak in November about property tax assessments during the MAC Annual Conference at the Margaritaville Lake Resort in Osage Beach.

Legislative fiscal notes play a bigger role than one thinks

Missouri lawmakers are looking to tackle a slew of important issues during this year's legislative session and some of those issues may drastically affect the budgets of political subdivisions throughout the state for the better and for the worse.

One constant in the legislative process is the fiscal note and, like always, they play a significant role on whether any legislation makes it onto the governor's desk after the session ends.

As soon as a bill has been filed, the independent staff in the Oversight Division of the Joint Committee on Legislative Research will ask agencies, political subdivisions and outside experts about the financial impact the proposed legislation may have on the state if enacted. With the hundreds of bills having been filed already, it's a good bet that those who participate in the fiscal note process have been inundated with requests from the committee seeking a response.

Julie Morff, director of the Oversight Division for the Legislative Oversight Committee, knows the amount of fiscal note requests sent out every year to political subdivisions

during the session can be a bit too much.

"They become overwhelming for them because a lot of them don't have dedicated staff to do that," Morff said. "And they may choose not to respond."

But not responding to a fiscal note or not trying to accurately assume the financial impact of a piece of legislation may be detrimental to those that will be affected by the new legislation.

For instance, Rep. Bill Kidd (R-Buckner) filed a House resolution last year asking voters to change the state's constitution that would eliminate property taxes on senior citizens. He filed the same legislation this year, marking the fourth straight year he's filed legislation on this issue. Prior to that, other lawmakers have tried to push through this tax break for senior citizens. Although the efforts to unburden senior citizens is helpful for those who may be on a fixed income, the financial impact on political subdivisions if the legislation passed would be severe.

The fiscal note on HJR 40 from 2019 assumed local

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property tax revenues would be reduced by \$0 to nearly \$400 million. It was a broad estimate because having political subdivisions account for the number of senior citizens in their counties and cities is more difficult than one thinks. There's no database for counties or cities to see which residents are over the age of 65. Still, four counties submitted information for that fiscal note with the Clay County Assessor assuming that 30 percent of the county would be eligible for the tax credit and could cost the county an estimated \$120 million in tax revenue. Howell County expected a loss in tax revenue up to \$2 million, while Ste. Genevieve County estimated it could lose nearly \$1 million in tax receipts. Harrison County couldn't calculate an impact because it didn't know how many senior citizens would be exempted from paying property taxes.

Property and personal property taxes make up an important part of the funding source for local services in counties and cities, along with sales and use tax. The revenue collected from property and personal property tax helps fund K-12 education, local health services, local parks, local transportation and public safety within communities. Losing any of that revenue stream could greatly reduce the services provided by local communities, which Warren County Assessor and former MAC President Wendy Nordwald believes



Rep. J. Eggleston, R-Maysville, speaks to MAC members in November about property tax assessments at the MAC annual conference at Margaritaville Lake Resort.

to be the major reason the elimination of property taxes on senior citizens has failed over the years.

"Legislation to eliminate property tax for anyone 65 and older has been filed for many years, but it never really moved too far in the legislative process," Nordwald said. "That's in part due to the fiscal notes that have been submitted from political subdivisions."

Nordwald sees other issues being targeting this year by lawmakers that could have severe consequences on political subdivisions. One of those issues has to deal with property tax assessments.

In November, Rep. J. Eggleston (R-Maysville) told MAC members at the association's annual conference that lawmakers were looking to make changes to the property assessment process after residents in Jackson County saw high property tax increases. Eggleston, who spent the last six months as the chair of the Special Interim Committee on Oversight of Local Taxation that was created to look into the closing the state's online sales tax loophole, also began looking into the property assessment process after hearing about the increases in Jackson County.

After going over some of the issues



he found while serving as chair of the committee, Eggleston told MAC members that legislation will be proposed to clean up all exemptions that relate to property tax in state law and possibly cap assessed valuation increases or have it level off at 10 percent. Another thing Eggleston suggested was having properties inspected in all counties if a property valuation increased by more than 10 percent since its last assessment.

Other proposed bills or amendments to the constitution have already been filed this year with some wanting to eliminate the collection of tax on tangible personal property, which includes annual taxes on motor vehicles, trailers, farm equipment, machinery or boats.

Nordwald believes this is why it is more important now than ever to submit accurate fiscal notes. Even though she knows that county offices throughout the state don't have enough staff to deal with the high number of fiscal notes they receive, she knows bills can be tabled or even put aside during the legislative process if the fiscal notes accurately show legislation could negatively affect political subdivisions across the state.

"To protect all counties, we've got to answer those fiscal notes right," Nordwald said. "I would like to be able to answer them for the whole state, but I don't have the time to answer all of them."

Fiscal notes are typically due back to the Oversight Division before the bill's first committee hearing, but Morff said that

political subdivisions can even submit fiscal notes after the first hearing and any movement of the bill in the legislative process will include new fiscal note information if it has been submitted or if the financial impact of the bill is altered in any way.

Morff said that if political subdivisions are not receiving fiscal note requests and want to be part of the process, they should go to legislativeoversight.mo.gov and fill out the authorization form to begin receiving requests.

She also added that if someone needs help with understanding the legislation or what is being requested by her office, that they can always contact the staff analyst assigned to the fiscal note for help.

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Hackers see counties as targets

By Charlie Ban
NACo County News

Northwest Missouri has been a boon for companies looking to harness the power of the wind and turn it into energy. With some of the highest wind speeds across the state, it's no wonder that wind turbines have been popping up, almost faster than wildflowers, in the area over the last decade.

A dubious constituency is demonstrating great knowledge of how county governments work: Hackers.

When reviewing email attacks against Berks County, Pa., Chief Information Officer Justin Loose saw a pattern.

"We were struck by how much the attackers really knew about county government," he said. "We could see some of the terms they were searching for in a compromised email account — they were searching for words like 'treasurer' and 'commissioner.' They understood how county government is structured and who might have the type of information they are looking for and who might have it. The attackers have done their homework."

While they might not be learning by playing "Counties Work," bad actors have identified county governments as valuable targets for financial attack. Loose and three other county information technology professionals shared their experiences with attacks on their information systems Oct. 29, during NACo's Virtual Cyber Security Symposium.

Their experiences show the escalating threat of cyberattacks on county systems, stress the need for planning and relationship-building in the event, or the almost inevitable event, of a cyberattack. And they point the finger at the weak link in all circumstances: Humans.

"You can put the best piece of hardware or the best piece of software in place to try to hold against an attack, but it comes down to the user," said Erie County, N.Y. CIO Mike Breeden.

Collin County, Texas had its own personnel to blame for a cyberattack.

"A human made us most vulnerable; embarrassingly enough, a human in the IT department," said Collin County Deputy CIO Steven Ganey. "It doesn't matter where you work, it doesn't matter how smart you think you are — think, think, think, think before you click on something or download something. You could spend millions of dollars on monitoring, but if someone's going to open the front door and let the hacker in, then all that security (is worthless)."

Erie County requires all employees to complete cybersecurity training, which is now integrated with other mandatory

training. And all participants hammered home that administrative access to systems should be limited to only the necessary personnel.

Breeden implored counties to do cybersecurity assessments of their information systems, and to be brutally honest about their operating procedures. Erie County sounded the alarm after the un-affiliated Erie County Medical Center spent nearly \$10 million restoring its system in 2017 after balking at a \$30,000 ransom.

"A lot of times it's overwhelming and you feel like there's no way possible with your staff or even outside staff that you can accomplish all the stuff that needs to be remediated," Breeden said. "You won't be able to do it all at one time but make a plan... and work at it."

Some attackers didn't do their homework.

"I guess they weren't really privy to how much money we had because they only asked for \$52,000, or one bitcoin," Ganey said of Collin County's April 2018 attack, which cost \$60,000 in staff time and equipment. "Of course, we weren't going to pay it."

Ganey wasn't even sure how much preparation, on the front end, would have helped Collin County. And Morgan County, Ala. triggered ransomware that had been in its backup for a month. The key these days is protecting backup systems.

"Backups are critical, that's the new target," he said. "If you can restore from a backup — they'll target that. Why would you pay a ransom (for the main system?)."

Computer backups should be connected to the internet and should be physically isolated. And they should be tested regularly.

When Morgan County was hit by a ransom demand during summer 2019, the county staff was caught on its heels.

"We didn't even have an incident response plan on paper,"

continued on page 24

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continued from page 22

said IT Director George Hill. “Now we have everyone’s phone number printed on paper. We have a printed list of resources, all the stuff I had to come up with on the fly during the event. That’s something that cost us time.”

Hill encouraged counties to develop relationships among departments when things are going well, so when they need each other, they know who they’re talking to.

“You need to build a relationship with someone, departments, vendors, you need people you have a relationship with, you don’t need to be reaching out to someone for the first time to come in and help” rebuild the system, he said. “When you’re as small as our county is, staff-wise, you need boots on the ground. You need people to respond. You’re going to have to do a lot of public relations during the incident and you need people in the background working the problem to get it fixed while you’re talking to your elected officials, talking to your county administrators, talking to your department heads... the people the outage is affecting.”

To that end, simulations, or table-top exercises, are critical in preparing county staff and officials for how a cyberattack will affect a county and what needs to be done.

Counties addressed their cybersecurity insurance policies, and none had claimed their costs following their incidents. Ganey encouraged counties to read the fine print on their policies.

“With our policy, you have to prove that we didn’t cause (the incident) ourselves, and that can be hard to do,” he said. “I could see that turning into a dog chasing its tail trying to find out whose fault it was before they pay.”

NACo Chief Technology Officer Rita Reynolds chimed in with a wider perspective of cyber insurance.

A lot of times, she said, “it would be cheaper to pay the ransom. It’s not the right thing to do in the long run because

the problem is that when you pay the ransom, you’re just encouraging and rewarding the bad behavior and the bad behavior becomes even more prolific.”

But she said as insurance companies weigh the costs of system rebuilds, their recommendations are changing.

“We’ve heard instances in which the insurance company is encouraging the

local government to pay the ransom,” she said, because it would be cheaper.

“Once you pay the ransom, your name goes on a list and they know you’re susceptible,” she said, and willing to pay.

This article appeared in the NACo County News in October 2019 and was printed in this issue of the Missouri County Record with permission.

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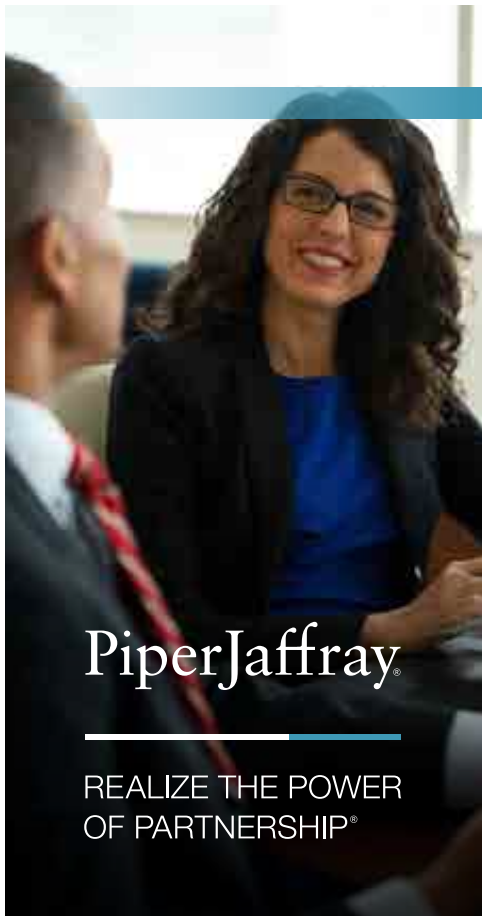
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NACo High Performance Leadership Academy offers discounts for member counties

The NACo High Performance Leadership Academy is an innovative, completely online 12-week program created to equip frontline county government professionals with practical leadership skills to deliver results for counties and communities. With a robust curriculum developed by the Professional Development Academy in partnership with Fortune 1000 executives, public sector leaders, world-renowned academics and thought leaders HPLA was designed specifically for the unique challenges and opportunities of serving in county government.

What makes HPLA innovative?

Unlike other webinar-based distance learning programs that emphasize solo learning, HPLA is built around interactivity and community, while retaining the convenience of self-paced learning. The program is guided by an expert moderator to help keep participants on track, and a world-class faculty of prominent public, private and academic sector leaders deliver engaging and thought-provoking sessions.

HPLA focuses on five practical skills:

- Lead: engage teams and stakeholders to foster positive

climates and exceed common expectations

- Organize: plan, lead and execute organizational change more effectively and consistently
- Collaborate: establish alignment and strong partnerships through building stronger relationships
- Communicate: create clarity, confidence and community
- Deliver: measure projects and processes to deliver results aligned with county and community priorities

A world-class faculty of prominent public, private and university sector leaders will deliver each course. All module content is guided by an expert moderator.

Who should participate?

Anyone in county government can participate, but HPLA is designed for entry- to mid-level county professionals, particularly those who manage teams or are preparing to in the future.

What is the time commitment?

HPLA is built to accommodate busy work schedules with self-paced learning. Each 12-week HPLA course

is divided into 4 three-week modules. Each module includes a one-hour live webinar and one-hour breakout discussion, plus daily assignments ranging from three to 35 minutes.

For HPLA enrollees' managers

Managers will receive regular dashboard reports outlining the progress of their HPLA enrollee(s). We encourage managers to meet with participants and review the program content as it relates to individual development plans.

When is the next cohort?

NACo is currently enrolling for the April 2020 cohorts.

What is the cost?

The enrollment fee is \$1,995 per participant. The first enrollee from each NACo member county will receive a one-time NACo scholarship of \$1,000 and a \$500 discount. Additional enrollees receive a discount based on the number of enrollees per county.

For more information about the academy, visit www.naco.org/resources/education-and-training/naco-high-performance-leadership-academy.




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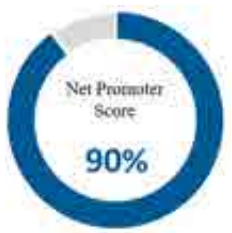
We have one mission and one purpose: **To Make Leaders Better**. The Professional Development Academy is a mentorship-based leadership development platform for frontline county professionals, information security managers, women in leadership & high potential contributors. Our team is committed to helping develop frontline leaders to their fullest potential.

Top 5 reasons for enrollment in the Professional Development Academy

- 1 Drives employee retention.
- 2 Generates higher performance outcomes.
- 3 Increases employee engagement.
- 4 Establishes greater sense of value, connection and appreciation.
- 5 Develops an employer of choice brand that drives attraction of top talent for better recruitment.

 “Many frontline managers are exactly the people we cannot afford to lose. The NACo High Performance Leadership Academy helps to retain these vital employees and helps enable them to be better leaders.”
Matt Chase, Executive Director, NACo

 “The Professional Development Academy is having a profound impact on the business communication skills and leadership capabilities of those participating – a must for anyone looking to maximize their potential and effectiveness as a leader in their organization.”
Dave K, CIO



Key points to remember

- **Efficient**
12 weeks in duration
- **Non-disruptive**
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- **Scalable**
Intentionally designed to accommodate large volume of participants from global enterprises
- **Mentorship based model** Virtual mentorship provided by Fortune 500 CEOs, CIOs, CISOs, CHROs, General Colin Powell, Marshall Goldsmith, and the world's most respected leadership coaches
- **CPE credits**
Qualifies for 48 continuing education credits
- **Affordable**
NACo Member Discount: \$1,500 per enrollee. NACo provides one \$1,000 stipend to each NACo member county's first enrollee only; county is responsible for \$495
- **Enrolling now**
Contact us regarding our next start, click: www.naco.org/skills or www.naco.org/cyberskills to register.

What Missouri owes after FY 2020 second quarter payments

The State of Missouri owes Missouri counties and the City of St. Louis nearly \$31 million in jail reimbursement after making FY 2020 second quarter payments on claims that have been fully audited by the Missouri Department of Corrections (DOC). This amount only includes bill of costs claims and does not include any claims made for transportation and extradition.

Missouri reimburses county jails for detaining state prisoners for the number of days they spend in county jails while their court cases are processed. If convicted and sentenced to serve time in the DOC, Missouri counties will be reimbursed for the number of days the inmate spent being detained in a county jail before being transferred into the custody of the DOC.

The state appropriated \$38 million for jail reimbursements in FY2020. Any remaining funds appropriated for jail reimbursements will be used toward unpaid claims.

The DOC begins paying claims after they have been audited and when funds are released by the state, which occurs on the first business day on or after July 1, Oct. 1, Jan. 1 and April 1.

The board rate for jail reimbursement in FY 2020 was set at \$22.58 per day, per inmate by the General Assembly and signed into law by the governor.

Information about jail reimbursements, including instructions and forms for making a claim can be found the DOC's website at <https://doc.mo.gov/divisions/human-services/county-reimbursement>.

County	Total outstanding as of Dec. 31, 2019	County	Total outstanding as of Dec. 31, 2019
Adair	237,196	Livingston	124,326
Andrew	12,197	Macon	66,107
Atchison	24,500	Madison	25,415
Audrain	193,970	Maries	13,725
Barry	156,017	Marion	101,239
Barton	112,388	McDonald	174,091
Bates	0	Mercer	6,975
Benton	44,767	Miller	203,716
Bollinger	27,258	Mississippi	173,807
Boone	973,451	Moniteau	122,524
Buchanan	567,390	Monroe	88,767
Butler	591,257	Montgomery	160,053
Caldwell	71,694	Morgan	264,768
Callaway	251,861	New Madrid	175,596
Camden	273,310	Newton	107,206
Cape Girardeau	656,410	Nodaway	40,727
Carroll	38,919	Oregon	9,942
Carter	16,031	Osage	1,721
Cass	388,445	Ozark	11,090
Cedar	47,048	Pemiscot	124,792
Chariton	39,159	Perry	46,014
Christian	219,673	Pettis	338,150
City of St. Louis	2,288,656	Phelps	308,207
Clark	80,775	Pike	54,187
Clay	975,762	Platte	345,996
Clinton	123,393	Polk	162,383
Cole	129,768	Pulaski	215,566
Cooper	76,585	Putnam	0
Crawford	189,520	Ralls	50,530
Dade	25,112	Randolph	80,107
Dallas	203,241	Ray	156,883
Daviess	59,471	Reynolds	34,660
DeKalb	120,366	Ripley	64,579
Dent	165,867	Saline	67,413
Douglas	24,153	Schuyler	0
Dunklin	330,911	Scotland	21,081
Franklin	309,401	Scott	331,709
Gasconade	97,416	Shannon	70,864
Gentry	13,339	Shelby	7,845
Greene	3,225,059	St. Charles	1,075,496
Grundy	29,756	St. Clair	286,994
Harrison	23,109	St. Francois	522,058
Henry	0	St. Louis County	3,133,400
Hickory	62,901	Ste. Genevieve	219,406
Holt	12,935	Stoddard	276,166
Howard	26,450	Stone	7,354
Howell	98,682	Sullivan	15,980
Iron	170,305	Taney	543,042
Jackson	3,938,598	Texas	33,835
Jasper	159,338	Vernon	122,158
Jefferson	387,504	Warren	268,892
Johnson	182,884	Washington	244,805
Knox	0	Wayne	145,830
Laclede	326,036	Webster	104,073
Lafayette	227,619	Worth	0
Lawrence	208,420	Wright	147,545
Lewis	36,095		
Lincoln	20,469		
Linn	25,094		
		Total	30,817,729



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