

“There she stands, proud in all her glory.”

Missouri County Record

Spring 2022



Grundy County Courthouse Trenton, Missouri

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On the cover

Grundy County

Dennis Weiser

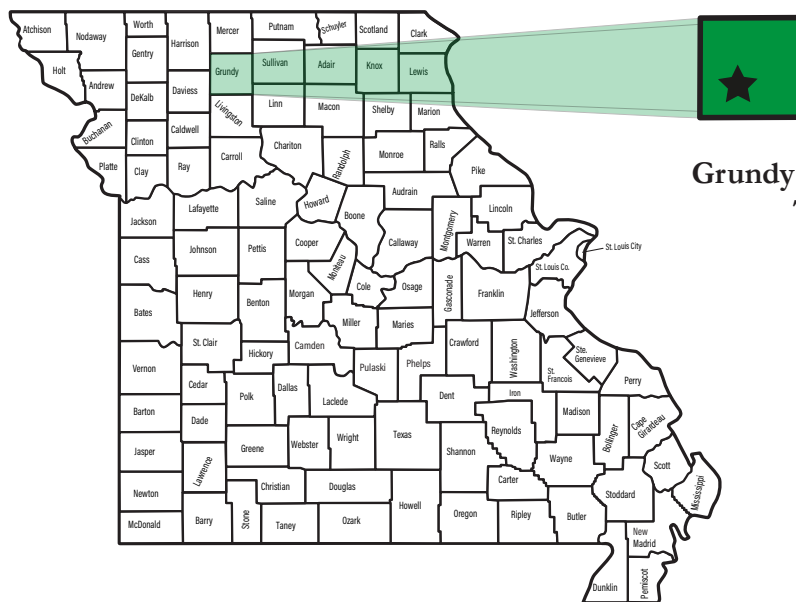
Missouri Courthouses: Building Memories on the Square

In 1842, Grundy County built its first courthouse, a foursquare design with a tall cupola. At some point after the building was completed, Grundy County officials either ordered the cupola removed – perhaps due to leakage that was a common maintenance problem for cupolas and towers constructed during this time – or it was never install in the first place. After 60 years of continuous service, the commissioners sold this building in 1902 and had it removed from the square.

In 1903, the county erected the current

courthouse. The \$60,000 bond issue was sufficient to pay for both a new courthouse and a separate jail. County commissioners supervised the work carefully, and expenses stayed within the budgeted amount. Both of the buildings were constructed of Bedford stone, also known as Indiana limestone. The stone was laid in alternating courses of rough and smooth surfaces.

The design of the jail building matched the courthouse. As was custom of the day, the sheriff's family residence was located on the second story of the jail.



Grundy County
Trenton



Missouri County Record

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The Missouri Association of Counties, founded in 1972, is a nonprofit corporation and lobbying alliance of county elected and administrative officials who work to improve services for Missouri taxpayers. The board of directors meets on the third Wednesday of designated months in Jefferson City to promote passage of priority bills and monitor other legislation before the state General Assembly and the United States Congress. The Missouri County Record is produced four times annually by the association staff. Subscription rates for non-association members are \$15 per year prepaid. Rates for association members are included in membership service fees. All articles, photographs and graphics contained herein are the property of the association and may not be reproduced or published without permission. Advertising rates are available upon request.

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MAC Executive Board for 2022



“Fifty years ago, the Missouri Association of Counties was formed to represent all county-elected officials and unify their voice at the state and national level. In those 50 years, our association has accomplished so many things, but we can always achieve more. As president of this great association, I will continue to ensure that your voices are heard in Jefferson City and at the national level, as we work to make our counties stronger for the people who elected us.

President

Batina Dodge,
Scotland County Clerk



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Adair County Treasurer



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Cape Girardeau County Auditor



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Executive Director's Message

By Steve Hobbs
MAC Executive Director

As I sit at my desk and pen this letter, it is hard for me to believe that I have been your Executive Director for almost eight months. My how the time flies. And, what eventful times we are living in for counties. We were able to gather in person to celebrate 50 years of serving Missouri counties with a record crowd in November. It was so good to get reacquainted with friends that many of us had not seen in two years. The ability to honor the past while looking forward is what makes this organization great and will serve us well in our next 50 years.

Looking ahead, I see many challenges but many opportunities, too. Our job at MAC is to make sure counties and our elected members have access to the resources and information they need to meet the challenges that lie ahead.

How can MAC help counties meet these needs?

We continue to look at various ways to keep our members engaged through our conferences and our steering committees. If you have interest in serving on a steering committee, please reach out to myself or a board member, and we will try to pair you with a committee of your interest.

We are working to bring our members a new website that will have more options for counties to access information, as well as offering resources for professional development. We plan on using this platform to help disseminate ideas from local, state and national leaders on how to address county

issues. Webinars and podcasts will also be used to provide education for elected officials and county employees, as well.

We continue to hear the concerns from our members about the availability to find affordable health and liability insurance and will explore the options we have, as an organization, to meet those needs.

The main purpose of our association is advocating for counties and county government. Here in Jefferson City, our team is working hard on developing relationships with members of the General Assembly. We are in the Capitol daily, supporting the issues that are important to our members. It is our goal that when an issue comes up that might affect counties, legislators ask "What is MAC's position?" We are not there yet, but we are getting there. You, as members, have a large roll to play. I know it is difficult for many of you to travel to Jefferson City, but you can achieve the goals of this association

just as easily back home by developing a professional relationship with your legislator. I encourage you to invite them to your courthouse. Look for them at local events. That way, when you call with an issue, you are not a stranger, but a trusted advisor they can count on. Locally elected officials have the pulse of what is going on in their communities and the smart legislators will want to use you as a resource.

The same advice holds true for our national delegation. While most of us don't have the opportunity (or desire) to travel to our nation's capital, we all have the ability to see and meet with our delegation when they are back home. Then, when we have a concern, we are talking to someone who knows us and what we represent.

In closing, we as an organization need to hear from YOU! I believe our future is bright, but we will only achieve our goals if we are all engaged and pulling in the same direction!



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Meet the new MAC president

Scotland County Clerk leads association into its 50th year of advocating for counties

Scotland County Clerk Batina Dodge has been the county clerk for Scotland County since 2011. She became president of the Missouri Association of Counties (MAC) on Jan. 1.

She took the time out of her busy day to share with our readers what got her interested in county government and MAC, and what her goals are this year as president.

What drew you to county government?

Very simply, the county clerk was hiring and I was looking for a job. I'm not sure that anyone aspires to be a county clerk when they grow up, but I've always enjoyed helping others and quickly fell in love with the work.

I truly believe government serves people best when it is closest to the people. County government effectively serves its constituents daily without the bitter partisanship and political grandstanding that cripples other levels of government. We're not looking for headlines or pushing an agenda; we're getting the work done that affects our people at home.

Can you tell our readers about what a county clerk in a third-class county does?

How much space do you have?!

I've always viewed the county clerk's office as the hub of county government because nearly everything that occurs in the county passes through my office in one way or another. As you can imagine, this makes for a very hectic schedule. Here is a broad list of the responsibilities of the office:

- Apportion School Money (average school tax, fine money, private car tax, and overplus) and prepare an



Scotland County Clerk and MAC President Batina Dodge met with Missouri Senator Roy Blunt in February during the NACo Legislative Conference in Washington, D.C.

annual report to the State Board of Education

- Tax process facilitation includes but not limited to: Reconcile the Collector's Annual Settlement for presentation to the County Commission; certify miles of railroad and utility lines in the county to the State Tax Commission; formulate and distribute Aggregate Assessed Valuations to all taxing jurisdictions within the county and the State Auditor's Office; prepare Form 11 for the State Tax Commissions; secretary to the Board of Equalization; clerk the Collector's Annual Tax Sale; conduct the County's Tax Rate Hearing; certify tax levies; enter certified levies and extend the tax book to the collector; issue all additions and abateements to the tax book; prepare and distribute the Railroad and Utility Tax Book and tax bills; prepare a Merchant's Book and License for the Collector's Office; and prepare aggregate tax forms and monthly tax collection forms for the Department of Revenue.
- Payroll/Human Resources: Issue

county payroll; track employee benefit acquisition; file all state and federal payroll tax reports; prepare and distribute tax and payroll forms; manage workers compensation plan; manage retirement plans; oversee the county's drug testing program; and complete the Annual County Officials Compensation Report for the Secretary of State.

- Elections: Notify the public of offices available for filing, qualifications of office, requirement to file, etc.; accept filings; design and order ballots; hire and train election judges; determine polling sites and contracts; facilitate the absentee voting process; track costs and bill political subdivisions for estimated and actual elections costs and pay bills; work with party chairs on public tests, manual recounts, challengers and watchers, etc.; purchase, pack and deliver election supplies; purchase and maintain voting equipment; publish the notices of election and sample ballots; perform accuracy and logic testing on voting equipment; oversee post-election audits; certify elections

to all political subdivisions and Secretary of State; retain election records; maintain voter rolls; and perform biennial voter registration canvass.

- Other duties include: Publish the annual financial statement of the county; issue county liquor licenses; conduct an annual inventory of all county assets; oversee the county's property/liability insurance plan; submit the required filers list to the Missouri Ethics Commission; accounts payable; reconcile fund balances with the Treasurer; report expenses of the Assessor's Office to the State Tax Commission and apply for reimbursement of allowable expenses; County Budget Officer; maintain minutes, agendas, and correspondence of the County Commission; and issue notary commissions.

What do you like best about your job?

Small scale, I love spreadsheets and the finality of numbers—there is no gray area. I love all the meticulous details of election administration, and the accomplishment I feel knowing my voters had a successful voting experience even though they don't know all the work that goes into every election. I'm very much a "work hard in silence and let your accomplishments do the talking" kind of person.

Large scale, I have learned that my duty not only requires me to work in Scotland County, but also to utilize the knowledge gained by the work I do and my perspective coming from a small, rural community to try to better the state and nation. It is extremely gratifying to know that the work I am doing now, through organizations like MAC and the National Association of Counties (NACo), will have lasting impacts for years to come.

How did you learn about MAC and what motivated you to get involved with the association?

I've never been satisfied with the status quo. Since being elected, I have tried to take as many opportunities as possible to be involved in order to become better at my work and bring resources back to my county. My predecessor suggested I attend my first MAC conference in 2010, and I was amazed at the educational opportunities and access MAC allowed me to state officials and department heads. I also quickly learned the value of networking, which meant that I didn't have to know everything. I just had to know who to call based on their experiences.

I live in a growth mindset. I believe we can always find a better way to do things if we are willing to put the time and effort in to find it. MAC offers the ability to learn from other county elected officials. The more I understand about their functions, the better I can perform my work to assist them and vice versa. When that kind of collaboration is reached, our taxpayers are receiving the best service possible.

Tell our readers what you have learned about Missouri counties during your time with MAC that you may not have known before?

I don't think anyone fully understands everything that counties do and how the work we do affects them on a daily basis. From driving on county roads and bridges to voting, getting married, buying or selling property, obtaining passports, starting a business, getting vehicle licenses, seeking the assistance of law enforcement, or looking for a conduit to state and federal officials, counties play a vital role in the everyday lives of our residents.

Secondly, these jobs are hard! County officials are resilient and work tirelessly to provide services to our residents often when understaffed and lacking proper resources; we just figure out how to accomplish the task at hand. If you don't know your county elected officials, please take time to get to know them and thank them for what they do. It is important work that often goes

unrecognized.

What goals have you set for yourself and MAC as president?

I think we all tend to work within our silos. We get so honed in on looking at our issues with respect to our own office that we forget that if an issue is affecting our office that it probably, in some way, affects others. My goal is to cultivate a climate of collaboration where we are looking at issues as county issues and finding well-thought solutions for those issues. It takes all office holders and all perspectives to accomplish that. We have seen an increase in member engagement with the implementation of the policy steering committees last year, but I continue to look for ways to strengthen our organization by utilizing our greatest asset—our members—in order to create a well-informed, motivated body.

Strengthening the local-state-federal partnership is also a priority of mine. Just as diversifying our perspectives at the county level is crucial to our success, we should also work through all levels of government to maximize our resources in providing constituent services.

My overall desire is for MAC to be an aggressive, informed and trusted voice for counties.

What hobbies or interests do you have outside of county government?

My kids and my work are my life. Having three teenagers in addition to this crazy job makes an interesting combination, but we make the most of every day. My kids have listened to several webinars and conference calls while we were traveling to orthodontist appointments and ballgames. I am certain they understand more about election administration than most adults do!

I am a total election nerd, so I like related history and following election trends. I have also developed an interest in presidential history.



Members of the MAC Policing, Justice and Mental Health Steering Committee meet to discuss issues and policies during the association's Annual Conference in November at Margaritaville Lake Resort in Osage Beach, Mo.

MAC's Policing, Justice and Mental Health issues recommendations

For the 2021-2022 session, the Missouri Association of Counties (MAC) has appointed to the Steering Committee for Policing, Justice and Mental Health individuals who represent stakeholders from across the spectrum of agencies and organizations of which involve the justice and behavioral health care systems. These individuals—public administrators, sheriffs, juvenile officers, mental health professionals, county commissioners, judges, attorneys, and other experts in the fields of juvenile justice and developmental disabilities—individually and collectively have decades of experience navigating these systems for the benefit of the people of Missouri.

Since first being appointed to the steering committee, these individuals have met in person, by telephone conference, and through email communication to fully understand the perspectives of and challenges for each of the stakeholders. From those meetings, steering committee

members have discovered that they have a common understanding of the following information.

Nationally, annual jail admissions reach 11 million and people in county jails now number four times more than the 1970 jail population. Over 75 percent of the national jail population is found in small and mid-sized counties. Of those detained in county jails, an estimated two million people live with serious mental illness, and almost three-quarters of them also have substance use disorders. The percentage of people with serious mental illnesses detained in county jails is three to six times greater than in the general population. Further, they tend to stay longer in jail and, even if released, return to jail at a higher rate than individuals without either mental health or substance use challenges.

Why does this matter?

It matters because our county jails have become the largest de facto mental health facilities in counties across the

country. This means that detention staff must become experts in caring for individuals with mental health and substance use challenges. It means that law enforcement resources, both on the detention side and the road side, must be specifically allocated to take care of this population, which, in turn means that fewer resources remain for the rest of the population. It means that judges, defense lawyers, prosecutors, and other personnel, both in the juvenile and adult criminal court settings, must allocate additional resources to this population, leaving fewer resources for other cases, other clients.

It matters because our public administrators often are seen by stakeholders on the criminal court side of the coin as having available resources to meet the needs of this population. This means that individuals with these challenges and the costs of addressing these challenges are shifted to the public administrator. It means that the public

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Jasper County Juvenile Detention Center



Callaway County Justice Center



Jasper County Courts Building



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continued from page 8

administrator, whose traditional clients often require specialized and intensive care, including long-term residential placement, must find additional resources that, too often, simply do not exist.

This reality, in both the civil and criminal settings referred to above, is not the disease but a symptom of the disease. The disease is insufficient resources. The disease is also the lack of oversight and transparency in the allocation of currently available resources.

The Policing, Justice, and Mental Health Steering Committee believes the cure requires open, transparent accountability, including explanation of results, by federal, state, and local departments, agencies, and organizations that receive funding that is intended to address community behavioral health challenges. The steering committee also believes that the cure is more likely if funding were directly allocated to local governments so that identified local needs are addressed in a transparent, accountable way.

Suggested policy positions and resolutions by the MAC Steering Committee for Policing, Justice and Mental Health

MAC believes that all individuals living with behavioral health challenges are entitled to effective, affordable assessment, diagnosis, and treatment. MAC is aware that each year, an estimated two million individuals with serious behavioral health challenges are detained in jails across the nation, including in Missouri. MAC is also aware that counties are at the forefront of efforts to improve health care and behavioral health services for the ever-increasing numbers of individuals who annually are detained in county jails and for whom the entire cost of care must be provided by the counties. MAC is aware that, since the onset of the COVID-19 pandemic, detained and incarcerated people are nearly five times as likely to

contract COVID-19 than the general population.

MAC believes that the Missouri county public administrator offices, which are totally funded by the counties in which they are located, provide a vital and invaluable service not only to their clients but to the counties at large, as they undertake guardianship and conservatorship relationships with individuals who have been determined by the court to be incapable of handling their own affairs. MAC recognizes that public administrators are often called upon to represent the interests of individuals who might otherwise become justice-involved and thus must navigate both the civil and criminal justice systems in search of resources to meet the needs of their clients while maintaining the safety of the entire community.

MAC acknowledges that Missouri state mental health facilities operate at full capacity and that those facilities have a great need to move clients from

their care back out into community settings. MAC strongly supports and encourages the creation and funding of community-based long term care placement options for individuals who require secure placements and that provide appropriate, constitutional treatment and care. MAC acknowledges that the Missouri Department of Mental Health (DMH) has helped to create a system that provides enhanced community supervision for individuals who are discharged from a DMH facility with a commitment status of Not Guilty by Reason of Mental Disease or Defect. MAC strongly encourages the Legislature to order that DMH create, maintain, and fully fund a similar program for all

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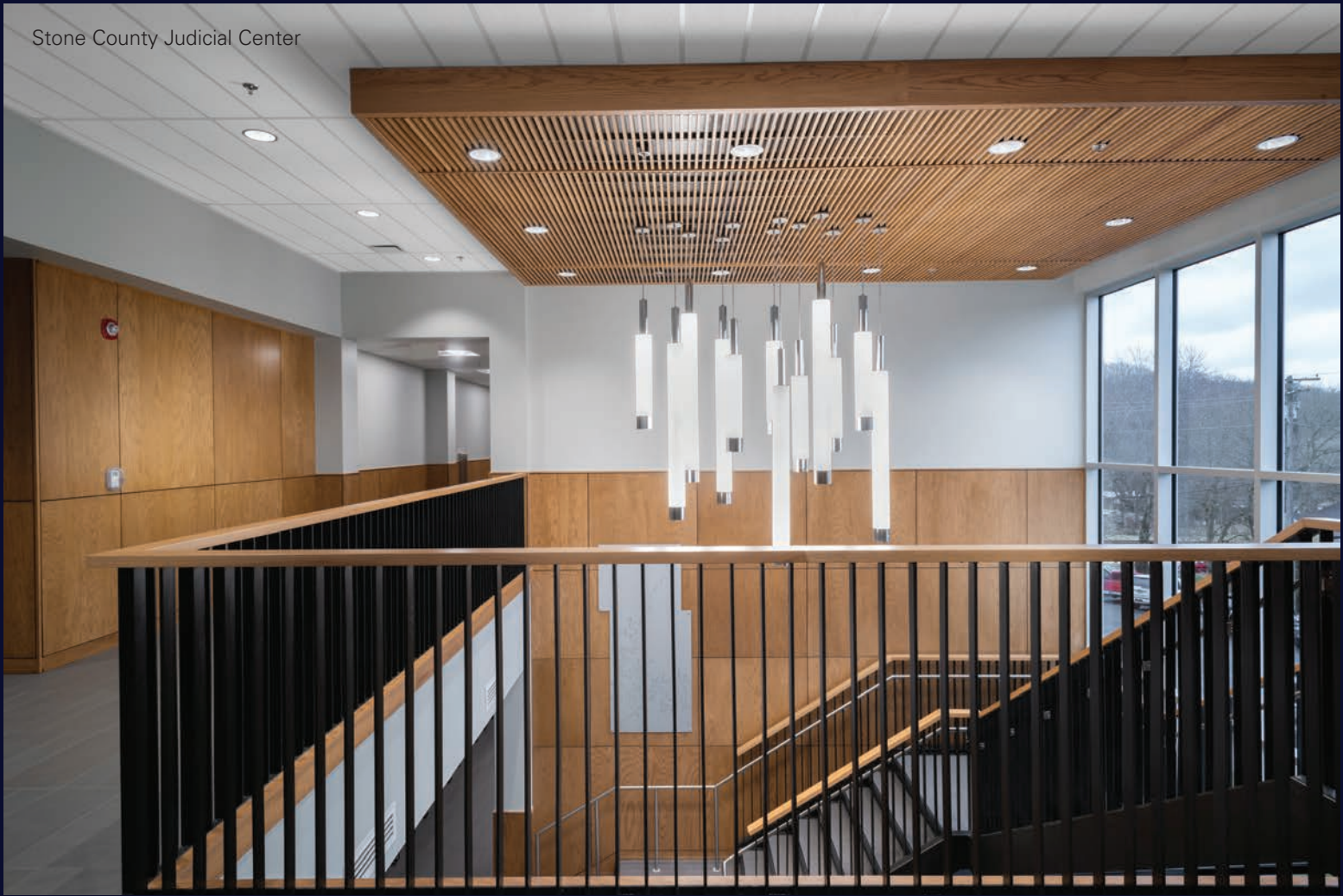
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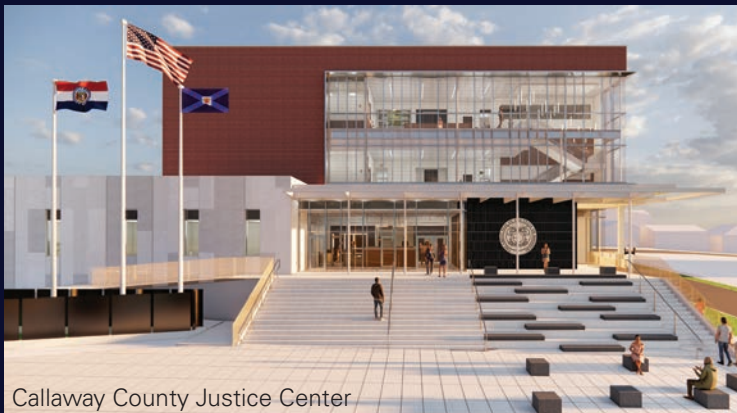


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Greene County Sheriff's Office and Jail

continued from page 10

individuals who were initially charged with a dangerous, serious assaultive felony (e.g., first degree murder, first or second degree rape) and who are leaving long-term institutional stays at a DMH facility. MAC further strongly supports and encourages the Legislature to provide and fully fund programming and services to assist Missouri citizens in providing guardianship services to individuals needing those services.

MAC ascribes to the principle of local control, which flows from the premise that local stakeholders have the best understanding of local needs, local resources, and the gaps in local resources available to meet those identified local needs. This paradigm holds true across systems, but MAC recognizes that it is especially evident with respect to issues facing individuals, their families, and their communities, who live with behavioral health and substance use challenges.

Therefore, MAC strongly supports legislation and administrative actions that would amend the federal Medicaid Inmate Exclusion Policy (MIEP) to allow pre-trial detainees to maintain access to federal health benefits such as Medicaid, Medicare, CHIP and VA health benefits.

MAC strongly supports efforts to fully fund the Justice and Mental Health Collaboration Program (JMHCPC), which supports local efforts to improve outcomes for individuals with behavioral health challenges who are also justice-involved, through a broad range of activities and programs, including jail diversion, mental health, drug, and other treatment courts; in-detention treatment, and transitional and re-entry services.

MAC strongly supports legislation and appropriation of funding to support a significant expansion of State Psychiatric Hospital facilities across the state, as well as all levels of staffing for those facilities. MAC recognizes that delays in the system, which result in significant

expenditures of resources in the courts, prosecution services, defense counsel services, including the Office of the State Public Defender, law enforcement, including in detention facilities, and which often result in poorer outcomes for affected individuals, now occur as a direct result of limited capacity for evaluation and care at this facility. MAC believes that the expenditure of funds to expand services to meet the existing needs would be a more efficient and effective use of state funds than under the current system.

MAC strongly supports local efforts that seek to improve access to behavioral health and other related services for adults and juveniles who may come into contact with the criminal justice system, individuals who can be diverted from that contact, and individuals returning to the community from detention or incarceration. MAC further supports and encourages the state

to fully fund all such efforts through the appropriations process.

MAC specifically strongly supports and encourages full funding by the Missouri Legislature of the following initiatives that should be managed, and thus will provide full accountability, at the local level:

1. Where average daily jail population warrants, at least one additional Community Behavioral Health Liaison (CBHL) **to be embedded in each county detention facility to assist in identifying individuals who need mental health and/or substance use support. If average daily jail population does not warrant one CBHL per**

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county jail, a position should be created and funded on a regional basis, to meet the needs of that population. This CBHL could assist detention administrative staff in creating an initial screening tool and process, if they do not already exist. Individuals can be referred to this CBHL by detention staff, medical staff, or law enforcement, who bring the individual into the facility. The CBHL would provide assistance in assessing the needs of the referred individual, provide referrals for resources, and provide therapeutic support. If the individual needs medication, the CBHL would make that referral to in-house medical staff or set up appointments to access outpatient services. The CBHL would provide crisis assessments within the detention facility to determine if an individual meets the criteria for inpatient psychiatric hospitalization or if the individual's

needs can be met within the detention facility. The CBHL will work with individuals to develop a follow-up plan when they have been released from the detention facility and will make referrals to outpatient resources. The CBHL will work with public defenders and other defense counsel to connect individuals to behavioral health resources as a part of any diversion efforts.

2. At least one Community Behavioral Health Liaison (CBHL) in each county to serve as a re-entry specialist and provide support for individuals who are transitioning out of detention or incarceration back into the community. That support would include but not be limited to assisting in connecting and transitioning to residential treatment programs, connection to community resources like mental health and substance use

services, housing and employment resources, basic needs, and other medical services. The CBHL will assist individuals in navigating systems to access resources and provide therapeutic support for managing the transition back into the community.

3. Fewer individuals than ever are entering the behavioral health treatment field not only because of the stressful nature of the work but also because of the low compensation and high debt levels from their pursuit of educational opportunities. This creates a drastically limited work force from which to draw needed CBHL candidates for the positions identified above. To mitigate this impact, funding to fully repay or forgive student **loans incurred by those employed as CBHLs should be allocated.** Further, the

continued on page 14

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continued from page 13

Legislature should establish a minimum salary (no less than the county average wage) for those individuals serving as CBHLs and providing services to individuals who have entered the criminal justice system or are re-entering the community after having been detained or incarcerated in that system.

4. **Crisis Intervention Team (CIT) training, Mental Health First Aid training, and/or cognitive disability awareness and response training should be mandated for all law enforcement officers and agencies in Missouri.** This training will give officers the tools to de-escalate encounters with individuals experiencing behavioral health crises and then to connect those individuals with available community resources. Funding is necessary to enable agencies to access the training. MAC acknowledges the difficulties of sending officers to extensive training, especially for smaller departments with limited numbers of officers. MAC therefore suggests that the Legislature consult with POST to add and increase training requirements as to behavioral health issues to the basic Academy curriculum requirements and explore possibilities for in-service licensing opportunities on these issues.

Members and non-voting partners of the Policing, Justice and Mental Health Steering Committee include: *Janet Thompson, Boone County Associate Commissioner, chair; Cher Caudel, Moniteau County Public Administrator, vice chair; Ralph Phillips, Christian County Presiding Commissioner, member; Kyle White, DeKalb County Associate Commissioner, member; Linda Niendick, Lafayette County Public Administrator, member; Karen Digh Allen, Callaway County Public Administrator, member; Mary Jo Straatmann, Franklin*

County Public Administrator, member; Amanda Huffman, Morgan County Public Administrator, member; Bill Puett, Buchanan County Sheriff, member; Aaron Wilson, Randolph County Sheriff, member; Judge Deborah Daniels, 13th Judicial Circuit (retired), committee partner; Ruth McCluskey, Chief Juvenile Officer of the 13th Judicial Circuit, committee partner; Maricia Hazelhorst, Executive Director of the Mo.

Juvenile Justice Association, committee partner; Jen Gentry, Community Behavioral Health Liaison of the Family Guidance Center, committee partner; Greg Mermelstein, Deputy Director of the Public Defenders, committee partner; Christina Devine, General Counsel of the Boone County Family Resources, committee partner.

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Two counties enter first year of reclassification holding status as thresholds increase again

Ste. Genevieve County and Stone County were placed in reclassification holding status as their assessed valuations from 2021 went above the classification thresholds.

The two third-class counties are now on a path to become reclassified as second-class counties if their assessed valuations continue to meet or exceed the reclassification thresholds for five consecutive years. Ste. Genevieve County currently has an assessed valuation of more than \$891 million, while Stone County has an assessed valuation of more than \$749 million.

The thresholds for reclassification increased again as the Consumer Price Index (CPI) of 1.4 percent was factored in to the 2020 thresholds as part of the law that was passed in 2010. Every year since 2012, the Auditor's Office has applied the CPI to the classification thresholds if the annual CPI is above zero for that year.

This year, the threshold to become a first-class county stands at having an assessed valuation at more than or equal to \$1.086 billion. Counties with an assessed valuation of less than \$1.086 billion but greater than or equal to \$724.4 million will be second-class counties, while counties with an assessed valuation of less than \$724.4 million will be third-

class counties.

If Ste. Genevieve County and Stone County continue to meet the reclassification threshold requirements for the next five years, they will become second-class counties. However, the new classification would not be effective until 2029 instead of 2026 because changing from one classification to another is only effective at the beginning of a county's fiscal year following the next general election, which will be in 2028.

The 2021 assessed valuations can be seen on page 24.

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Here are the 2021 assessed valuations for all Missouri counties and the City of St. Louis, as provided by the State Auditor's Office.

County name	Class	2021 Assessed Val	County name	Class	2021 Assessed Val	County name	Class	2021 Assessed Val
Adair	3	\$415,860,739	Grundy	3	\$136,333,285	Perry	3	\$404,312,108
Andrew	3	\$309,826,694	Harrison	3	\$133,791,542	Pettis	4	\$673,014,353
Atchison	3	\$183,652,898	Henry	3	\$435,915,841	Phelps	3	\$687,863,962
Audrain	3	\$416,179,373	Hickory	3	\$141,751,433	Pike	3	\$307,484,509
Barry	3	\$578,441,026	Holt	3	\$157,900,810	Platte	1	\$3,299,406,440
Barton	3	\$233,818,932	Howard	3	\$141,081,291	Polk	3	\$397,316,316
Bates	3	\$249,641,001	Howell	3	\$534,978,779	Pulaski	3	\$553,132,765
Benton	3	\$307,087,967	Iron	3	\$231,202,619	Putnam	3	\$105,510,979
Bollinger	3	\$157,900,452	Jackson	1	\$14,003,348,517	Ralls	3	\$271,258,545
Boone	1	\$3,325,783,685	Jasper	1	\$1,964,142,608	Randolph	3	\$526,364,813
Buchanan	1	\$1,451,794,181	Jefferson	1	\$3,952,396,399	Ray	3	\$393,522,956
Butler	3	\$667,507,793	Johnson	4	\$730,892,832	Reynolds	3	\$177,501,862
Caldwell	3	\$181,812,703	Knox	3	\$104,942,023	Ripley	3	\$112,841,740
Callaway	2	\$974,921,130	Laclede	3	\$490,308,053	St. Charles	1	\$10,677,442,520
Camden	1	\$1,802,080,826	Lafayette	4	\$501,336,391	St. Clair	3	\$128,880,940
Cape Girardeau	1	\$1,502,850,890	Lawrence	3	\$546,241,819	St. Francois	1	\$902,586,817
Carroll	3	\$248,324,259	Lewis	3	\$164,129,586	St. Louis	1	\$29,120,519,712
Carter	3	\$84,385,534	Lincoln	2	\$1,058,176,803	Ste. Genevieve	3	\$891,214,089
Cass	1	\$2,064,051,217	Linn	3	\$180,737,545	Saline	4	\$431,637,707
Cedar	3	\$196,197,728	Livingston	3	\$208,469,623	Schuyler	3	\$123,569,132
Chariton	3	\$259,084,310	Macon	3	\$315,078,544	Scotland	3	\$87,558,631
Christian	1	\$1,526,900,943	Madison	3	\$268,060,231	Scott	3	\$536,493,885
Clark	3	\$129,883,656	Maries	3	\$134,746,351	Shannon	3	\$88,868,795
Clay	1	\$5,683,575,343	Marion	3	\$154,320,772	Shelby	3	\$137,226,771
Clinton	3	\$353,505,104	McDonald	3	\$519,654,554	Stoddard	3	\$522,288,378
Cole	1	\$1,543,722,095	Mercer	3	\$84,779,612	Stone	3	\$749,458,097
Cooper	3	\$285,063,412	Miller	3	\$492,134,546	Sullivan	3	\$104,325,113
Crawford	3	\$368,867,929	Mississippi	3	\$178,165,778	Taney	1	\$1,264,118,054
Dade	3	\$137,642,695	Moniteau	3	\$237,000,550	Texas	3	\$276,339,828
Dallas	3	\$199,489,223	Monroe	3	\$147,828,122	Vernon	3	\$283,307,300
Daviss	3	\$150,919,137	Montgomery	3	\$255,863,931	Warren	3	\$674,203,668
DeKalb	3	\$217,174,605	Morgan	3	\$572,600,385	Washington	3	\$291,580,906
Dent	3	\$179,762,905	New Madrid	3	\$455,255,626	Wayne	3	\$151,789,983
Douglas	3	\$167,788,403	Newton	2	\$996,317,418	Webster	3	\$508,888,557
Dunklin	3	\$314,994,430	Nodaway	3	\$399,126,552	Worth	3	\$34,830,936
Franklin	1	\$2,289,079,797	Oregon	3	\$110,919,617	Wright	3	\$215,317,096
Gasconade	3	\$273,691,662	Osage	3	\$239,189,760	St. Louis City		\$5,128,019,414
Gentry	3	\$107,595,569	Ozark	3	\$127,240,123			
Greene	1	\$5,780,029,058	Pemiscot	3	\$201,571,986	Totals		\$128,268,819,238



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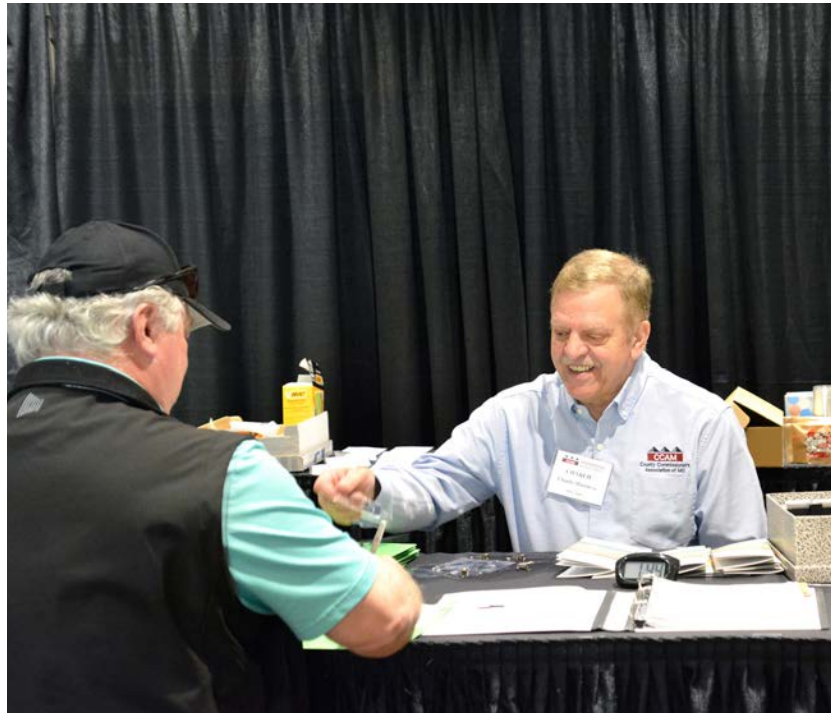
Harrison retires from MAC after nearly 40 years

Charlie Harrison, longtime staff member of the Missouri Association of Counties (MAC), retired at the end of December after nearly 40 years with MAC.

Harrison, who began working for the association in 1982, helped print many of the association's magazines, newsletters, memos and letters before the digital age crept in and the 2019 tornado buried the old printing press in the rubble of MAC's old office located on East Capitol Street in Jefferson City. He was also in charge of keeping up with MAC's ever-changing mail list and did many other things around the office and at events to help promote MAC and serve its members.

Prior to working for MAC, he worked for the Secretary of State's Office.

Although he is retired, he occasionally makes his way to the office to help out when needed and was recently seen this year at the County Commissioners Training in February in Columbia.



Charlie Harrison checks in a commissioner at the CCAM County Commissioners training session in February in Columbia. Harrison, who retired at the end of 2021 after 39 years with MAC, came back to help out at the training session.



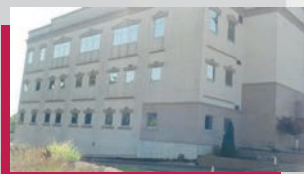
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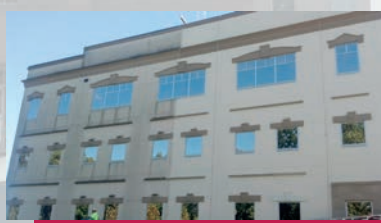
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Several counties/entities earn MAC Trust awards for achievements in excellence and safety

For the second straight year, MAC Trust has recognized counties which have completed a fiscal year without a reportable injury or illness and have made significant reductions in their total incurred costs.

With sound risk management programs in place, it's been proven that a county can complete a year or even multiple years without having a work-related injury. The Trust board also recognized that for some of its members this can be difficult, so the board wants to encourage those members to make improvements in their safety/risk management program that can reduce their overall costs.

The two awards are:

- **Risk Management Excellence Award** – No recordable injuries or illness during the fiscal year. This recognizes members who have not reported an incurred claim/loss during the fiscal year.

- **Risk Management Safety Achievement Award** – The member with the largest decrease in incurred loss by classification.

For 2021, the recipients are:

Risk Management Excellence Award Winners

- Bollinger County
- Caldwell County Health, second year
- Carter County
- Chariton County, second year
- Chariton County Health, second year
- Daviess County
- DeKalb County
- Harrison County
- Knox County
- Knox County Health, second year
- Linn County

- MAC Staff – 2nd Year
- Macon County Health, second year
- Monroe County
- Oregon County Health, second year
- Pike County Health, second year
- Putnam County, second year
- Sullivan County
- Vernon County Health, second year
- Worth County, second year

Risk Management Safety Achievement Award Winners

- 1st Class Counties – Jasper County
- 2nd & 4th Class Counties – Pettis County
- 3rd Counties – Dunklin County

Sean McGonigle, Risk Manager for the Trust, has begun presenting members with a framed certificate of achievement during his regular visits.

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Share your ideas for MAC's Annual Conference

MAC would like to hear your suggestions on speakers and topics for this year's Annual Conference

MAC is in the processing of planning its 51st Annual Conference.

Even though this may be the 51st Annual Conference, the association is still celebrating its golden anniversary and the conference is still an important event for county-elected officials to network with other elected officials, see new innovations, meet with vendors and hear about the issues impacting county government.

MAC strives to make sure its conference continues to provide county-elected officials with the information and tools they need in order to be successful leaders in their communities.

If you have ideas or suggestions on speakers and/or topics, drop a line to Carah Bright before Sept. 1, 2022 by mail or email. Suggestions by mail can be sent to:

Attn: 2022 MAC Annual Conference ideas
Missouri Association of Counties
P.O. Box 234
Jefferson City, MO 65102

Or email your suggestions to cbright@mocounties.com.



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- **Offenders** gain the experience, expertise, and self-confidence that will help them find meaningful work after release. Statistics show that offenders working in Correctional Industries are less likely to return to prison than offenders that do not.
- **Taxpayers, Missouri citizens** - you and me – see reduced incarceration costs and safer neighborhoods.
- **Missouri Businesses** benefit by MVE's purchase of approximately 10 million dollars in raw materials and services every year from Missouri-based companies.

We take great pride in our program and the products we offer. However, the most important achievement of MVE is a successful offender that returns to society as a productive citizen – an asset rather than a burden.

When our customers purchase from MVE, they become a partner in this vital program that benefits all of us. Their support is critical to our continued success. Together, we are changing lives.



<https://docservices.mo.gov/mvel>


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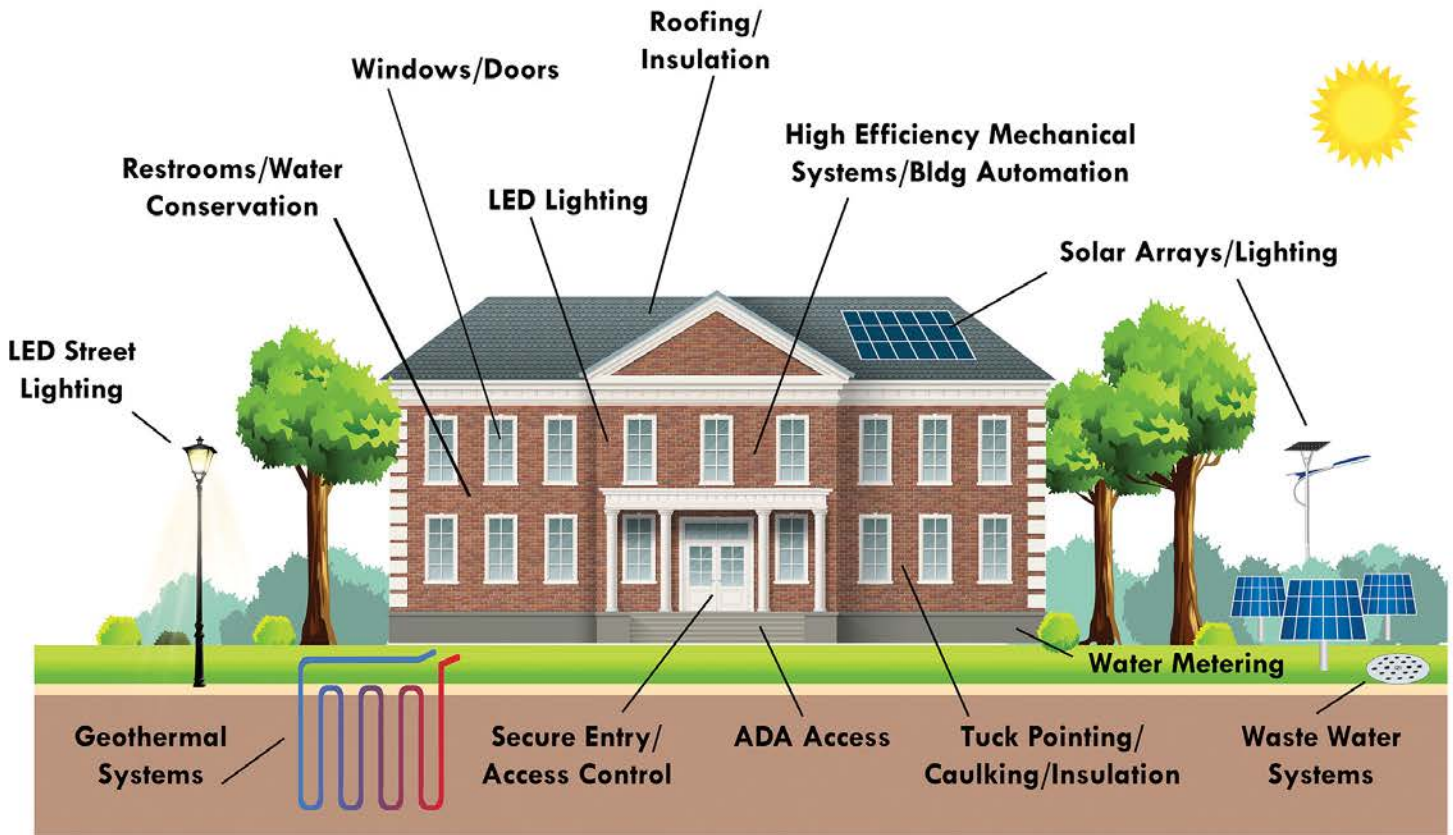
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